

**The Health Care Foundation  
COMMUNITY ADVISORY COMMITTEE (CAC)**

Minutes of the Meeting Held  
Thursday, June 8, 2017 at 1:00 p.m.

**Location:** The Health Care Foundation of Greater Kansas City  
Two Pershing Square, 2300 Main Street, Suite 304, Jonas Board Room  
Kansas City, Missouri 64108

**Attendance**

**CAC Members in Attendance:** Niki Donawa, Chair; Aaron Link; Dee Ann Bowles; Nozella Brown, Ed.D.; Art Chaudry; Siobhan McLaughlin Lesley; Susan Mills-Gray; Mary Jo Moore; Josephine Njoroge; Lisa Peek; Thuylinh Pham, M.D.; and Dan Shea

**CAC Members Unable to Attend:** Tom Alber; Cindy Chang, M.D. (with notice); John Cottrell (with notice); Mike Enos (with notice); Glenna Garcia (with notice); Brian Geary (with notice); Alan Powell, M.D. (with notice); Melissa Robinson; Terry Thompson (with notice); Terry Trafton (with notice); LaShawn Walker (with notice); and Kelvin Walls, M.D.

**HCF Associates Present:** Bridget McCandless, President/CEO; Jane Mosley, Evaluation Officer; Jessica Hembree, Policy Officer; Jennifer Sykes, Communications Officer; Nancy Pfromm, Governance Assistant (contractor); and Victoria McNack, Governance Coordinator

**Guests:** Bob Hill, Consultant

**Meeting Called to Order**

Niki Donawa, Chair, called the meeting to order at 1:20 p.m.

**Approval of March 9, 2017 Meeting Minutes**

Due to the lack of quorum, these meeting minutes will be approved at a subsequent CAC meeting.

**Report of the Review Committee**

Aaron Link, chair of the Review Committee, commented that serving on this committee proved a valuable way to learn about the Foundation. The initial steps of writing this review included reading the 2016 board/committee meeting minutes, asking questions and discussing important topics addressed and actions taken last year, and organizing the information in a logical way. Chair Link thanked the committee and supporting staff for their hard work, time, and resources to complete this review in a brief timeframe.

Chair Donawa thanked Mr. Link for his leadership and provided an additional thank you to committee members.

**Although today's meeting does not consist of a quorum, the CAC agrees and recommends that the review be provided to the HCF Board of Directors for approval in its current format with no additional revisions.**

**Report of the Community Input Committee**

Jennifer Sykes, Communications Officer, provided a brief introduction of the upcoming Community Forums to be hosted this summer/fall beginning the week of June 12<sup>th</sup>. Bob Hill has been contracted to assist with this community engagement effort and dialogue around community issues.

Rev. Hill provided an overview of the Community Forums, including dates, times, and locations for each meeting. Anticipated attendance for these events ranges from 50-100 community members with facilitation assistance provided by HCF staff, board and CAC members. Volunteers will be provided with talking points and guidelines, so no preliminary training will be necessary.

Three questions will be addressed at these forums:

- 1) What is the most pressing health care need in your community?
- 2) What group of people need to convene to resolve the issue?
- 3) What big idea – that is both achievable and attainable – can we do together to change this problem?

Stakeholder meetings have been underway for a few weeks now and the dialogue and feedback has been extraordinarily valuable to participants. Mr. Hill has discovered new potential partners and developed relationships with community members who are not necessarily HCF grantees but are accomplishing exciting work. Feedback received over the course of the summer from the stakeholder meetings and community forums will be compiled for review and assessment. It is the hope of the Foundation to utilize this community feedback to influence future grantmaking and advocacy efforts.

### **Report of the Nominating Committee**

Dan Shea, Nominating Committee Chair, provided an overview of the nominating process timeline and list important dates:

- The HCF Board application will open on July 1<sup>st</sup> and close on August 31<sup>st</sup>
- Board candidates will interview with the CAC Nominating Committee on one of the two scheduled interview days: Tuesday, October 3<sup>rd</sup> or Wednesday, October 4<sup>th</sup> between 8:00 a.m. and 4:00 p.m.
- This committee will provide a recommended slate of fourteen (14) candidates to the CAC for their approval at the November 9<sup>th</sup> meeting
- The Board of Directors will interview and elect seven (7) candidates from the recommended slate at their annual meeting to be held on December 13<sup>th</sup>
- The CAC will then host a teleconference on the following date, December 14<sup>th</sup>, to ratify the election.

The HCF Board continues to need representatives with community knowledge, investment and audit acumen, women, people of color (particularly Hispanic and Asian), and rural representation. Committee members were asked to provide names of potential candidates to Bridget McCandless, M.D. as she is more than willing to meet with individuals to discuss their interest in serving on the HCF Board of Directors.

### **HCF Policy Update**

Jessica Hembree, HCF Policy Officer, provided an update regarding the Foundation's policy agenda. KanCare expansion was not successful in Kansas although it proceeded much farther in the legislative process than expected. The Foundation is carefully tracking activity regarding the Affordable Care Act (ACA), the possibility of its repeal, and the American Health Care Act (AHCA). As noted by Ms. Hembree, the ACA is an attempt to balance affordability and accessibility, and for the HCF target population, one of the primary considerations is the continuity and preservation of the health care safety net.

School-based health services are a place where grantmaking and policy collide and HCF is eager to continue advocacy in this area. Within the first decade of grantmaking, HCF provided approximately \$5 million in grants for school-based health services and now the goal is to increase accessibility to these services beyond the few organizations that have received HCF funding. Over the past few years, the various policy needs have been assessed and Ms. Hembree noted that there are programming needs well. For example, behavioral health can be included in an individualized educational plan (IEP), however this is not common knowledge to many partners

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with whom the Foundation has connected. Over the next six months, the goal is to offer more training opportunities and resources for grantees surrounding this important area of school-based health services.

Discussion ensued regarding the prescription drug monitoring program (PDMP). Regional PDMPs have been implemented but statewide policies have not been enacted; Ms. Hembree stated that some of the state-level policies are not as strong as those at the regional level. Dr. McCandless also noted that enacting PDMP legislation in one urban county may export the epidemic to another rural county. That majority of the PDMPs are monitored by local health department directors.

### **HCF Evaluation Overview – Theories of Change**

Jane Mosley, Ph.D., Evaluation Officer, provided an overview regarding the recent Theories of Change created and adopted by the Health Care Foundation. This framework has been developed to better track outcomes of the Foundation's grantmaking and advocacy efforts, essentially establishing where HCF wants to make an impact and how to get there. Dr. Mosely briefly outlined the HCF theory of change and explained the various categories listed. She and other staff members are in the process of developing indicators that will eventually be shared with the CAC and Board of Directors. Not all data collected is quantifiable, but associates do their best to balance grantee narrative and qualitative outcomes with quantitative information.

Dr. McCandless and Chair Donawa thanked Dr. Mosely and the HCF team for their diligent work to establish this common evaluation tool for the Foundation. The theory of change in and of itself is a living document, so this new process is one that may look clean on paper but is still in development as we implement the use of the tool in grantmaking.

### **Notice of Bylaws Revisions**

The Foundation was originally conceived of as a 501(c)(3) nonprofit organization; however, to remain a public charity, the IRS allowed HCF to become a 509(a)(3) Type I Supporting Organization to the CAC. The CAC has an obligation of raising funds, annually assessing the work of HCF, and listening to the communities in the service area, and determining the slate of board members. Due to recent guidance from the Treasury, the HCF bylaws have been clarified under direction of Mark Flaherty and other lawyers. A summary of revisions has been provided for the HCF bylaws, supporting organization agreement, and HCF articles of incorporation. Thirty days' notice is required prior to approving these CAC bylaws changes. Upon approval from the HCF Board of Directors, the revised HCF bylaws must be ratified also by the CAC. Please see Dr. McCandless if you have any questions or concerns regarding this process or the pending revisions.

### **Community Update**

#### **Thuylinh Pham, MD – *City of Independence, Missouri***

Children's Mercy Hospital is tackling a handful of innovative projects this summer. One notable project is their offering free meals at various hospital cafeterias throughout the summer for children who are food insecure. Over 200 meal vouchers were distributed within the first week of this program's genesis.

#### **Lisa Peek – *City of Belton, Missouri***

On May 6<sup>th</sup>, the Cass Community Health Foundation hosted their 5K walk/run and raised \$58,000 for the Cass County Dental Clinic. This clinic provides dental services to children ranging from birth to 20 years old and many of their clients are those who would not otherwise receive dental care.

#### **Susan Mills-Gray – *City of Harrisonville, Missouri***

- The director of the Cass County Health Department recently resigned leaving the position vacant. There is currently an interim director in place, but uncertainty remains regarding the permanent job holder.

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- Harrisonville is improving the Omega Trail.
- There is also an expansion of the summer food distribution program for students receiving the buddy food packs during the school year; these packs are now offered through the summer and volunteers will deliver the food to children and their siblings.

**Nozella Brown, Ed.D.** – *City of Kansas City, Kansas/Wyandotte County*

- Due to the inability of many small businesses to provide health care plans for staff, a handful of offices have been selected to contribute to a flexible spending account (FSA) to be reimbursed for some health care expenses, including payments made in the marketplace.
- Many senior programs are now providing vouchers for produce and healthy food purchases at farmers' markets, including the new market in Bonner Springs, Kansas.
- The city's master plans are underway; some plans have been completed, including the trail clean up by the Parks and Recreation Department.
- The county health department is still in the process of conducting their community health assessment. Over 2,000 surveys have been conducted and the community has narrowed their focus to seven priority areas, but the goal is to narrow it even further. Community members have encouraged leaders to look at these issues through the lens of education and discrimination.
- This is the county's second year to receive a grant to fund the Dotte Meals Rock mobile meal truck. The school district donated a food truck to drive to visit sites for the summer meals program. Unlike previous years, this mobile meal truck will also offer food to parents.
- Healthy Communities Wyandotte is partnering with the Kansas Quitline to offer free nicotine replacement therapy.
- When Blue Cross pulled out of the marketplace, it affected the Wyandotte marketplace substantially. Blue Cross has engaged a professional engagement liaison to look for other funding opportunities because there is only one reimbursable provider in this county.

**Niki Donawa, CAC Chair** – *City of Kansas City, Missouri*

- There is a vision to make the Kansas City's Hospital Hill one of the healthiest areas in the city. The current partners for the new UMKC Health Sciences District are Truman Medical Centers (TMC), Children's Mercy, Kansas City, Missouri Health Department, Missouri Department of Mental Health Center for Behavioral Medicine, and Jackson County Examiner.
- Groundbreaking took place for the Linwood YMCA clinic which is the first clinic of its kind. TMC will provide health care services and their relationship with Cerner will bring the best necessary technology to the site as well.
- The 11<sup>th</sup> Annual Kansas City Public Health and Services Fair will take place on July 22<sup>nd</sup> at Arrowhead Stadium. Services offered include health screenings, sports physicals, dentistry, mobile food market, pharmacy assistance, healthy hip hop classes and more. This event is typically very well-attended and is a great opportunity to correspond with public officials.
- TMC will move forward with plans to install a clinic in the Palestine Senior Activities Center. Primary care will be available and seniors do not have to be a resident or member of the Palestine community to receive services.
- Additionally, attempts have been made to receive WIC approval for the TMC mobile market; however, the WIC program only approves full-line grocers. Chair Donawa and her team would be more than willing to be considered as a pilot program, but efforts to receive this approval have been unsuccessful thus far.

**Mary Jo Moore** – *City of Independence, Missouri*

- The city continues to work on several goals: Reducing obesity, helping children live tobacco and drug free, and reducing teen pregnancy.

- TMC recently sent a mobile dental clinic to the elementary schools which was an exciting event to see.

**Dan Shea – City of Kansas City, Missouri**

Mr. Shea noted that the aforementioned health fair is a great event and he encouraged CAC members to attend. He works for a small mental health clinic which serves a broad service area. Additionally, he has served on several panels recently regarding veterans’ mental health.

**Art Chaudry – Jackson County, Missouri**

- The Kansas City Neighborhood Academy, a charter school recently established in the Urban Neighborhood Initiative’s service area, successfully completed its first year.
- Planning has begun to redevelop another plotted area just east of the Plaza (Swope Park and Blue Park to highway 71 on the east). With support from the city, this area would be a mixed-income, mixed-use development including businesses and residences. There is an idea to call the development “Plaza East” and it will likely take 3-5 years for completion.

**Aaron Link – Johnson County, Kansas**

- On Tuesday, the state of Kansas approved a bill to increase taxes to cover budget shortfalls.
- This past April, the health department completed a community health improvement plan and listed three priorities: Access to care, mental health, and chronic disease prevention/health promotion.

**Siobhan McLaughlin Lesley – City of Kansas City, Missouri**

- Reduction of violence and an emphasis on gun control continue to be Mayor Sly James’ top health issues of interest. Another area of concern is water, both accessibility and cleanliness; a commission on water and water safety has been developed to consider these matters.
- Gilda’s Club KC was selected to be the organizer for the National Cancer Survivors Rally.

**Dr. Bridget McCandless –**

The City Council has changed the policy to cover the costs of the sidewalks in front of homes in Kansas City. The previous policy had an unintended impact on poverty, and this change was a part of one of the recently approved GO Bonds.

**Old Business**

Please consider donating to the CAC if you haven’t already done so – the maximum donation is \$200. Also, please see Victoria McNack if you have not submitted your annual Conflict of Interest and Attestation document.

**New Business**

None

**Announcements**

None

**Meeting Adjourned**

The meeting was adjourned at 2:40 p.m. The next meeting the CAC will be held on Thursday, September 14, 2017 at 1:00 p.m.